

Letter of Authorization

To whom it may concern

Shandong University in the capacity of China Campus Network (hereafter “CCN”) Founding University Member, hereby confirms that CCN Russia, CCN LLC , is authorized to act on behalf of Shandong University to undertake promotion and recruitment of international students.

This authorization agreement is effective as of the following date: 4 / 10 /2017 and is valid for a period of three (3) years from the effective date.

Department of International Affairs

Shandong University

Date: 4 / 10 /2017

